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SEIKO ELECTRIC Group
Summary of Results for Q2 FY2026
(Six Months Ended June 30, 2026)

July 24, 2026

TSE Prime Market /Securities code: 6653

SEIKO ELECTRIC
株式会社正興電機製作所

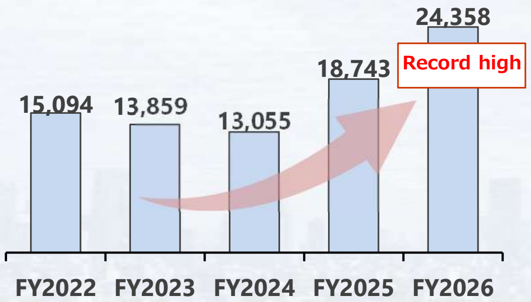
1. Summary of Results for Q2 FY2026

Orders received, net sales, and profits at all stages reached record highs.
Monitoring control systems for water treatment facilities performed well in the public field of the Environmental Energy Business Unit. Sales of metal-enclosed switchgears for solar power plants, data centers, and energy storage facilities increased in the Service and Engineering Business Unit as well.

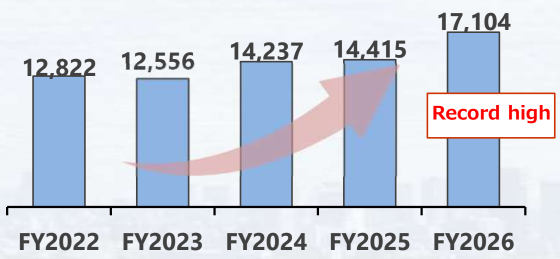
(Millions of yen, unless otherwise noted.)

	FY2025 (Jan.-Dec. 2025)	**FY2026 (Jan.-Dec. 2026)**	YoY Change	
			Amount	%
Net sales	14,415	**17,104**	2,689	18.6
Operating profit	1,338	**1,680**	342	25.5
Ordinary profit	1,529	**2,028**	499	32.7
Profit attributable to owners of parent	976	**1,458**	482	49.3
Orders received	18,743	**24,358**	5,615	30

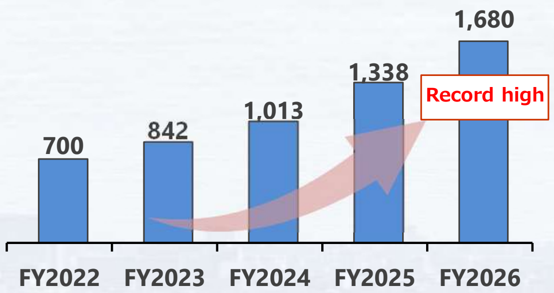
Orders received (Millions of yen)



Net sales (Millions of yen)



Operating profit (Millions of yen)



► Summary of Q2 Results for FY2026 (Reasons for Changes in Operating Profit)

Factors of an increase in operating profit

Factors of a decrease in operating profit

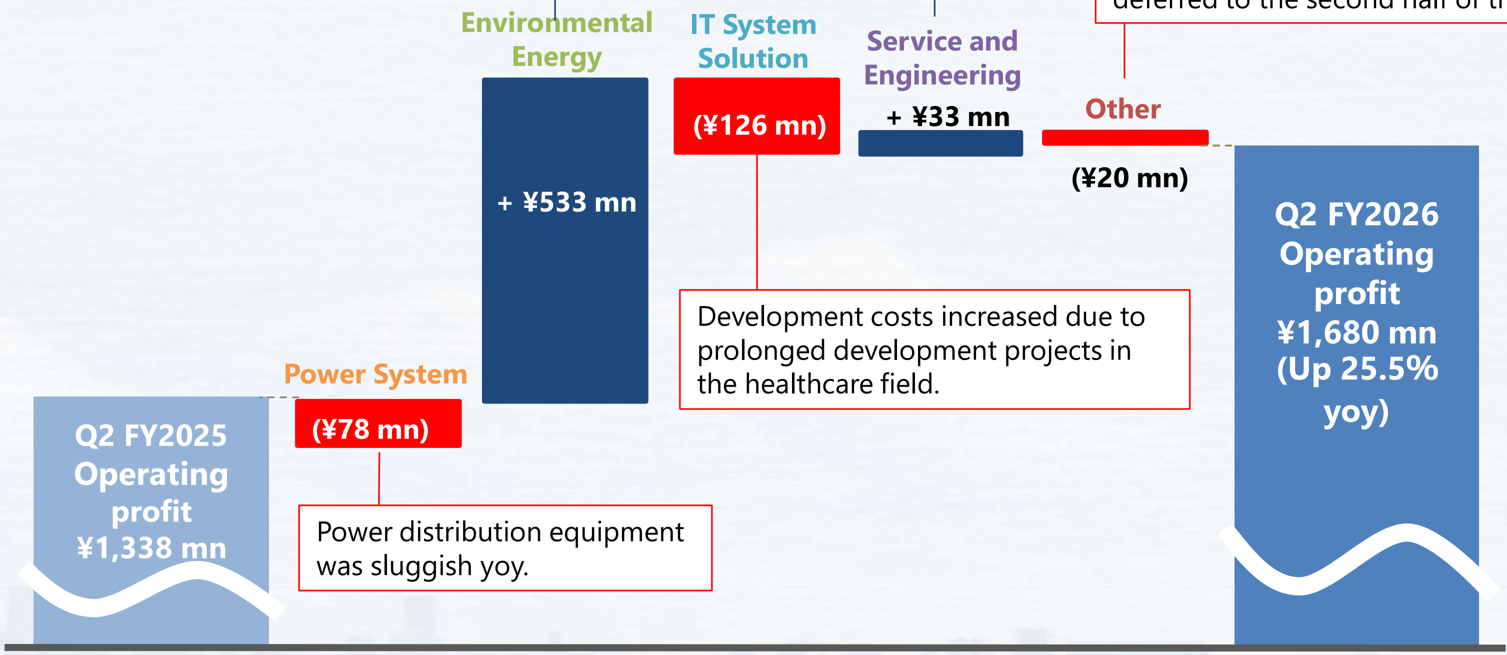
Profit margins improved due to higher sales of monitoring control systems for water treatment facilities in the public field, and steadily progressed on-site construction.

Metal-enclosed switchgears for solar power plants and other renewable energy–related facilities, data centers, and energy storage facilities remained strong.

Deliveries of electronic control equipment for power companies and construction projects for power plants and substations were deferred to the second half of the fiscal year.

Development costs increased due to prolonged development projects in the healthcare field.

Power distribution equipment was sluggish yoy.



► Results by Segments (1)

Power System Business Unit

Net sales	YoY change
¥4,179 mn	-1.0% (-¥41 mn)

Operating profit	YoY change
¥633 mn	-11.0% (-¥78 mn)

√ Although smart security systems, including systems for central control centers (OT) and remote monitoring systems, performed steadily, the power distribution equipment field remained sluggish, resulting in decreases in both net sales and operating profit.

Environmental Energy Business Unit

Net sales	YoY change
¥6,613 mn	+7.6% (+¥464 mn)

Operating profit	YoY change
¥845 mn	+170.8% (+¥533 mn)

√ In the public field, sales of monitoring control systems for water treatment facilities grew, and profit margins also improved due to the smooth progress of on-site construction, resulting in increases in both net sales and operating profit.

► Results by Segments (2)

IT System Solution Business Unit

Net sales: ¥947 mn

YoY change: +24.5% (+¥186 mn)

Operating profit: -¥45 mn

√ In the healthcare field, although sales of development projects, including long-term care certification support systems, increased, development costs were higher than planned due to the prolonged development period.

Service and Engineering Business Unit

Net sales: ¥4,133 mn

YoY change: +96.9% (+¥2,034 mn)

Operating profit: ¥77 mn

YoY change: +76.3% (+¥33 mn)

√ Large-scale projects for solar power plants and other renewable energy–related facilities, data centers, energy storage facilities, and other applications remained strong, resulting in increases in both net sales and operating profit.

► Results by Segments (3)

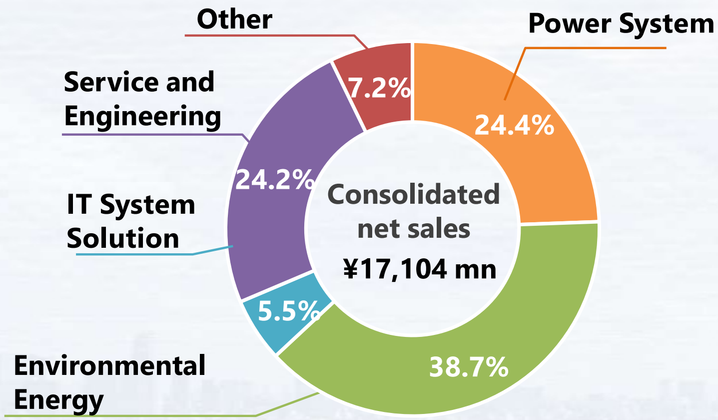
Other Business Unit

Net sales	YoY change
¥1,230 mn	+3.8% (+¥44 mn)

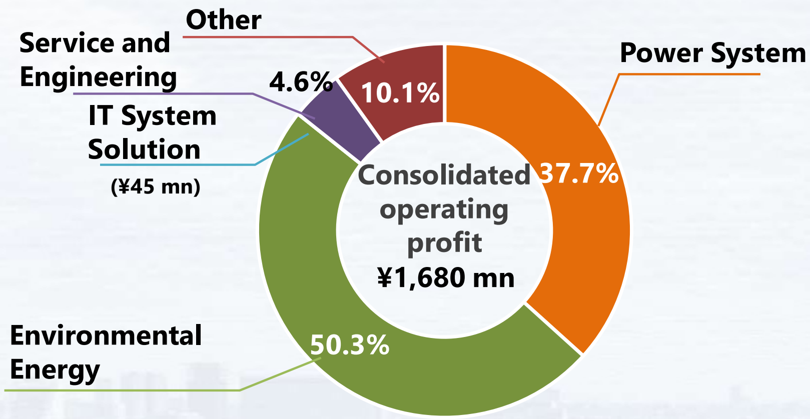
Operating profit	YoY change
¥169 mn	-10.6% (-¥20 mn)

√ Although net sales increased due to solid sales of liquid crystal composite film products for office applications, operating profit decreased as deliveries of electronic control equipment for power companies and construction projects for power plants and substations were deferred to the second half of the fiscal year.

Net sales of Q2 FY2026 (Breakdown by unit)



Operating profit of Q2 FY2026 (Breakdown by unit)



▶ Summary of Consolidated Balance Sheets

(Millions of yen)

	Q2 FY2025 (As of June 30, 2025)	**FY2026 (As of June 30, 2026)**	Change
Current assets	17,178	20,768	3,590
Non-current assets	10,754	15,497	4,742
Total assets	27,933	36,266	8,333
Current liabilities	8,096	13,181	5,085
Non-current liabilities	3,087	3,468	381
Total liabilities	11,183	16,649	5,466
Total net assets	16,749	19,616	2,866
Total liabilities and net assets	27,933	36,266	8,333

(%)

Equity-to-asset ratio	60.0	54.1	(5.9)

► Summary of Consolidated Statements of Cash Flows

(Millions of yen)

	Q2 FY2025 (Jan.-Jun. 2025)	**Q2 FY2026 (Jan.-Jun. 2026)**	Change	Major factors of change
Cash flows from operating activities	5,884	7,200	1,316	· Increase in operating profit · Increase in large-scale projects (trade payables, advances received, etc.)
Cash flows from investing activities	(50)	(1,679)	(1,729)	· Increase in capital expenditures related to the Hibikino Research and Development Center
Cash flows from financing activities	(2,093)	(412)	1,681	
Cash and cash equivalents at end of period	6,888	8,369	1,481	

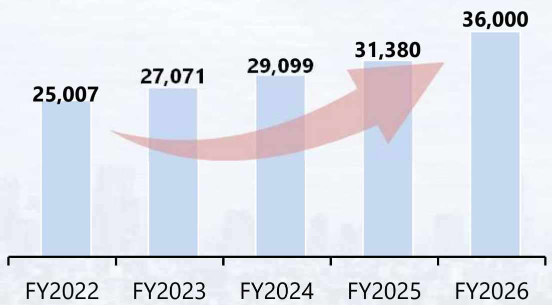
▶ Results Forecast for 2026

In light of results through Q2 FY2026, the Company **revised upward** its initial full-year consolidated results forecast for **ordinary profit and profit, and also raised its annual dividend forecast.**

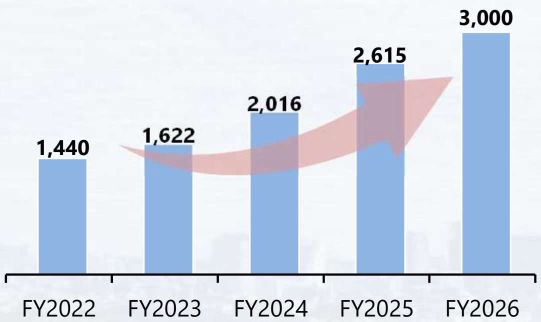
(Millions of yen, unless otherwise noted.)

	FY2025	Previous Forecast for FY2026	Revised forecast for FY2026	YoY Change	
				Amount	%
Net sales	31,380	36,000	**36,000**	4,620	14.7
Operating profit	2,615	3,000	**3,000**	385	14.7
Profit attributable to owners of parent	2,036	2,300	**2,500**	464	22.8
Orders received	39,183	43,000	**43,000**	3,817	9.7
Order backlog at beginning of year	29,559	37,374	**37,374**	7,814	26.4

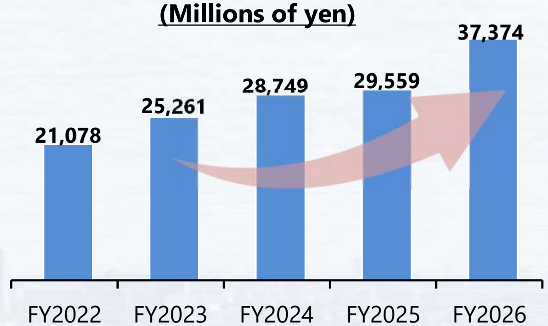
Net sales (Millions of yen)



Operating profit (Millions of yen)



Order backlog at beginning of year (Millions of yen)

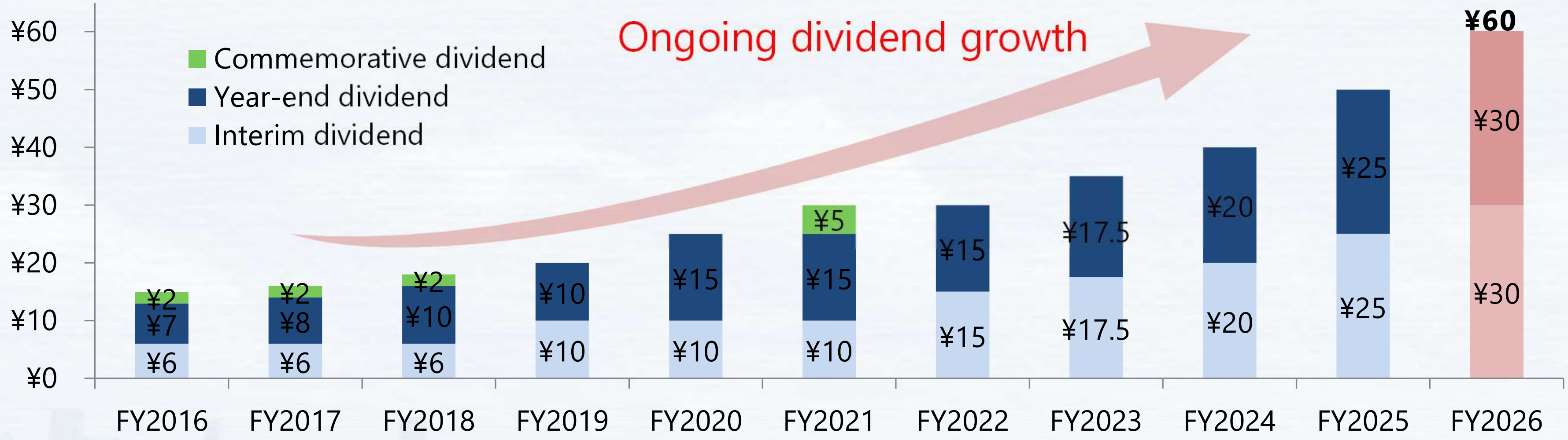


6. Dividend Forecast for FY2026

We have resolved an interim dividend of ¥30, and **revised annual dividend forecast from ¥55 to ¥60**.
This represents an increase of ¥5 from the previous dividend forecast.

(Yen)

	Dividend per share		
	Interim dividend	Yer-end dividend	Annual dividend
Actual for FY2025	25	25	50
Previous forecast for FY2026	27.5	27.5	55
Revised forecast for FY2026	**30**	**30**	**60**



Notes: 95th anniversary commemorative dividend of ¥2 in FY2016 Commemorative dividend of ¥2 to commemorate listing on the Second Section of TSE in FY2017
Commemorative dividend of ¥2 for designation to the Fist Section of TSE in FY2018 100th anniversary commemorative dividend of ¥5 in FY2021

7. Shareholder Benefit Program

We have introduced a shareholder benefit program based on the number of our shares held as a way to express our gratitude to our shareholders for their continued support.

In order to further enhance the investment appeal of the Company's shares and to meet the expectations of long-term shareholders, the Company has decided to revise (expand) its shareholder benefit program as outlined below.

(1) Eligible shareholders

The eligible shareholders are those listed or recorded on the shareholders' register as holding one unit (100 shares) or more of our stock on December 31 every year.

(2) Details of the revision (expansion) of the shareholder benefit program

Increase in the amount of QUO Cards granted to shareholders who have held the Company's shares for three years or more

*The design of the QUO Cards may be subject to change.

[Current Program]

Number of shares held	Benefit (QUO Gard)
100 shares or more but less than 300 shares	QUO Card worth ¥500
300 shares or more but less than 500 shares	QUO Card worth ¥1,000
500 shares or more but less than 1,000 shares	QUO Card worth ¥2,000
1,000 shares or more but less than 10,000 shares	QUO Card worth ¥3,000
10,000 shares or more	QUO Card worth ¥5,000

[New Program]

Number of shares held	Benefit (QUO Gard)	
	Less than 3 years	3 years or more
100 shares or more but less than 300 shares	QUO Card worth ¥500	**QUO Card worth ¥1,000**
300 shares or more but less than 500 shares	QUO Card worth ¥1,000	**QUO Card worth ¥3,000**
500 shares or more but less than 1,000 shares	QUO Card worth ¥2,000	**QUO Card worth ¥5,000**
1,000 shares or more but less than 10,000 shares	QUO Card worth ¥3,000	**QUO Card worth ¥7,000**
10,000 shares or more	QUO Card worth ¥5,000	**QUO Card worth ¥10,000**

* Implementation timing: The changes will apply to shareholders recorded in the shareholders' register as of December 31, 2026.
* The continuous holding period will be determined retrospectively from December 31, 2026.
* For further details, please refer to the "Notice Concerning Revision (Expansion) of the Shareholder Benefit Program" announced on February 12, 2026.

(3) Distribution schedule

The QUO Card will be sent with the notice of the annual general meeting of shareholders held in March each year.

Note:

The forward-looking figures, including earning forecasts, contained in this material are based on judgements made using information currently available and involve risks and uncertainties.

Therefore, we kindly request that you refrain from making investment decisions based solely on these forecasts.

Please note that actual results may differ substantially from these forecasts due to various material factors.

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